SOUTHERN NEVADA HOMELESSNESS CONTINUUM OF CARE BOARD
MEETING MINUTES
October 28, 2026

In attendance:

Dr. Annie Wilson, Vice Chair, Las Vegas Metropolitan Police Department
Alyson Martinez, Las Vegas Rescue Mission
Brenda Barnes, Clark County, NV
Casandra Diaz, City of Las Vegas Municipal Court
Donica Martinez, Lived X Consultants
Hayley Jarolimek, City of Henderson
Karla Amezcua, Collaborative Applicant
Kevin Murray, Silver Summit Health
Martin Castro, Lived X Consultants
Nicole Anderson, Catholic Charities of Southern Nevada
PJ Moore, Coordinated Entry Lead Entity

Absent:

Arcelia Barajas, City of Las Vegas
Angela Ranck, HMIS Lead
Damarion Hicks, Youth Action Board
Kim Jefferies, Campus for Hope
Wilson Ramos, Chair, City of North Las Vegas

Agenda Item 1. Call to Order.
The meeting of the Southern Nevada Homelessness Continuum of Care Board was called to order at 3:00 p.m. on Wednesday, October 28th , 2026, at the Clark County Government Center.

Agenda Item 2. Approval of the Agenda with the inclusion of any emergency items and deletion of any items; for possible action.
A motion was made to approve the agenda. The motion was approved.

Agenda Item 3. Public Comment.
Kelly Rupp expressed appreciation for the recent System Design Clinic, highlighting its value in providing a better understanding of the Board's structure and the broader systems within the Continuum of Care (CoC). As a CoC member and Co-Chair of the Coordinated Services Committee, she emphasized the importance of strengthening communication and coordination between the Board and its committees. She encouraged continued discussions to explore opportunities for improving two-way communication and collaboration. Kelly concluded by thanking the organizers for the training and shared that she has incorporated lessons learned into her work with the VA.

Agenda Item 4. Approval of September 23rd, 2026, Board Meeting Minutes; For Possible Action.
A motion was made to approve the minutes. The motion was approved.

Agenda Item 5. A debrief of the 2026 System Design Clinic by NAEH; For Possible Action.
Mar-quetta Boddie, Senior Technical Assistance Specialist with the National Alliance to End Homelessness (NAEH), provided an overview of the recent System Design Clinic, which focused on strengthening Clark County's homelessness response system through improved coordination, governance, and strategic planning. The clinic emphasized the importance of developing an effective, efficient, and equitable system that prioritizes housing individuals as quickly as possible, preventing homelessness whenever possible, and reducing returns to homelessness. Participants examined how Coordinated Entry, street outreach, emergency shelter, transitional housing, rapid rehousing, and permanent supportive housing work together to support positive housing outcomes. The clinic also included a homelessness system simulation designed to demonstrate system flow, identify bottlenecks, and explore opportunities for improvement. The presentation highlighted key system performance measures within Clark County, including permanent housing exits, length of time experiencing homelessness, annual homelessness trends, and returns to homelessness. Data indicated that exits to permanent housing increased from 2,657 individuals in 2023 to 3,283 in 2025, with the systemwide exit rate improving from 19% to 23%. However, the median length of time experiencing homelessness increased from 153 days in 2022 to 184 days in 2025. Additionally, approximately 61% of individuals experiencing homelessness in 2025 were continuing to experience homelessness, demonstrating the need for improved system flow and housing pathways. The presentation also identified opportunities to better align housing resources with community needs and strengthen long-term housing stability. The presentation further emphasized the role of the Continuum of Care (CoC) Governance Board in providing strategic direction, establishing policies, overseeing system performance, and ensuring accountability. A distinction was made between the Board's governance responsibilities and the CoC Lead's operational responsibilities,

reinforcing the importance of Board engagement in system-level decision-making. Recommendations from the clinic included strengthening governance structures, improving the use of data to inform decisions, enhancing coordination among jurisdictions and community partners, establishing clear implementation processes, and incorporating continuous performance monitoring. Community-identified priorities for system improvement included finalizing Written Standards and establishing clear expectations for accountability, developing measurable system performance goals aligned with the CoC Strategic Plan, identifying barriers and gaps affecting system flow, and strengthening a coordinated, housing-focused response through Coordinated Entry and Housing Problem Solving. As next steps, the Board was encouraged to identify initial priorities, determine whether existing committees or dedicated workgroups should lead implementation efforts, assign Board representation to each priority, establish regular meeting schedules, and identify measurable deliverables and timelines for reporting progress. These efforts are intended to strengthen collaboration, improve system outcomes, and advance the community's shared goal of preventing and ending homelessness. The Board will review the recommendations and discuss at the next Board meeting.

Agenda Item 6. Receive a report on activities of the Collaborative Applicant; For Possible Action.
The Collaborative Applicant (CA) informed the Board of the resignation of Alletha from her positions on the CoC Board and Programs Committee. Following a review of the Governance Charter, it was noted that when an elected Board seat becomes vacant, a nomination period must be opened and a replacement elected in accordance with the established Board member selection process. While the Charter specifies that the annual election process begins during the first General Membership meeting of the first quarter, it does not establish a specific timeline for filling vacancies. The Board was presented with two options: initiate a separate nomination process immediately or address the vacancy during the upcoming Q1 election cycle in January. Discussion included whether a candidate from the previous election could fill the vacancy; however, given concerns surrounding the previous election process, a new nomination process was preferred. The Board agreed to move forward with announcing to the General Membership the intent to open nominations at the first General Membership meeting in January. Votes were submitted via email. The Board was also informed of plans to conduct an onboarding session in April 2027. The approximately three-hour session will provide an overview of the Continuum of Care (CoC), Board roles and responsibilities, governance, and other relevant information to support Board members in their leadership responsibilities. A Doodle poll will be distributed to Board members to determine a suitable date for the session. The CA provided the Board with a Conflict of Interest Acknowledgment Form for review, developed in accordance with the recently approved amendments to the Governance Charter. The form is intended to ensure that Board members acknowledge and understand their responsibilities regarding potential conflicts of interest. Board members were informed that the form would be distributed electronically for signature and return, allowing sufficient time for review before submission.

Agenda Item 7. Presentation by the Coordinated Services Team on Housing Problem Solving; For Possible Action
Item tabled until the next Board meeting.

Agenda Item 8. Identify emerging issues to be addressed by staff or by the Board at future meetings, and direct staff accordingly: Brenda Barnes; For Possible Action.
No Update was provided.

Agenda Item 9. Public Comment.
Liz Jarman requested that the Help Hope Home website be updated to accurately reflect the current CoC Board membership, noting that only approximately half of the Board members' photos appeared on the website and that names were visible when hovering over the photos. She emphasized the importance of maintaining accurate and accessible Board information in the interest of transparency. Additionally, she requested clarification regarding the eligibility of community representatives serving on the Board, specifically whether Board membership is tied to an individual's employment or organizational affiliation and whether a change in employment status affects their ability to continue serving. She noted that her inquiry was intended to better understand the governance requirements surrounding Board representation.

Agenda Item 10. Adjournment.
Meeting was adjourned at 5:00 pm.